# POWER FOR THE AFTERMARKET

**INNOVATING CFM56 POWER** 



FORTRESS TRANSPORTATION & INFRASTRUCTURE Fortress Transportation and Infrastructure Investors LLC

Supplemental Information Third Quarter 2022

# Disclaimers

**IN GENERAL.** This disclaimer applies to this document and the verbal or written comments of any person presenting it. This document, taken together with any such verbal or written comments, is referred to herein as the "Presentation". The information contained on, or accessible through, any websites included in this Presentation is not incorporated by reference into, and should not be considered a part of, this Presentation.

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# FTAI Spin Off and Change in Tax Status

• FTAI split into two separate companies effective August 1, 2022<sup>(1,2)</sup>:



2	FTAI Infrastructure					
• T	ranstar	• KRS				
• J	efferson	Clean Energy				
• [	ong Ridge					
• F	Repauno	FTALINFRASTRUCTURE				

#### Holdco Merger Update<sup>(3)</sup>

- FTAI to eliminate partnership tax classification and public entity to become a PFIC, pending shareholder approval:
- Cayman subsidiary entity to merge with FTAI LLC
- Shareholders will no longer receive K-1
- FTAI will be renamed FTAI Aviation Ltd. ("FTAI Aviation")

Key Milestones	Dates
Completed SEC Review	$\checkmark$
Special Shareholder Meeting	11/09
Estimated Close of Reverse Merger	11/10

FORTRESS 1) Historical financial results of Infrastructure disclosed under 'Discontinued Operations' TRANSPORTATION 2) One-time dividend payment of \$730 million paid to FTAI from Infrastructure's capital raise. Dividend payment is net of discount and issuance costs incurred by FTAI Infrastructure. & INFRASTRUCTURE 3) Forward looking statement. See "Disclaimers" at the beginning of the Presentation.

# **Capital Structure**

#### Key Highlights

- Large reduction in total debt balance during Q3'22:
  - Repayment of \$340 million 2021 Bridge loan &
     \$220 million Corporate revolver in full
  - \$200 million partial paydown on 2025 Notes
- Q3'22 Run-Rate Net Debt / Adj. EBITDA multiple of 4.5x<sup>(4)</sup>
- Projected to decline to 3x 4x in 2023<sup>(4)</sup>

(\$s in millions)	Q3 2022 Run-Rate
Debt Balance <sup>(1)</sup>	\$2,025
Cash	(\$73)
Total Net Debt	\$1,952
Adj. EBITDA by Segment <sup>(2)</sup>	
Aviation Leasing	\$384
Aerospace Products	\$74
Corporate & Other	(\$23)
Total Adj. EBITDA <sup>(3)</sup>	\$435
Net Debt / Adj. EBITDA	4.5x



Debt Balance is net of approximately \$25.5mm of net deferred financing costs and bond issuance premium & discount; gross debt outstanding was \$2,050.0mm at September 30, 2022.
 Adjusted EBITDA Run-Rate is defined as Q3'22 annualized.
 This is a Non-GAAP massure. See Reconciliation of Non-GAAP Measures section in Annendix for a reconciliation to the most comparable GAAP measure.

3) This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure.
 4) Forward looking statement. See "Disclaimers" at the beginning of the Presentation.

#### **New Aircraft Delays Extend Life of Current Fleet**



Delays on new deliveries for 737 Max and A320neo aircraft have created a shortage of narrow body capacity for airlines. Airlines are extending the lives of their existing 737NG and A320ceo fleets and adding more 737NG and A320ceo aircraft. Management expects this will result in more total flight hours for the CFM56 platform<sup>(1)</sup>. **Learn More:** Financial Times, October 21, 2022 – "Airlines hit by jet shortages in new challenge for aviation"

#### **Inflation Driving Up Cost of New Engine Parts**



Engine OEMs are increasing the price of new parts by a double-digit percentage<sup>(2)</sup> increase this quarter. This creates more opportunities for engine cost savings and stronger demand for aftermarket maintenance solutions. Furthermore, the replacement value of our engines increases as full shop visit costs are predominately engine parts.

#### **Engine Supply Chain Disruption Creates Demand for Serviceable Products**



Strained supply chains and labor shortages have increased the turnaround time of an engine shop visit. This has created further demand for available assets and quick-turn maintenance solutions including modules, serviceable engines and ready-to-ship parts.

Learn More: Reuters, September 27, 2022 – "Aircraft parts output is being grounded by worker shortages"



# **Consolidated Financial Results**

1 Q3'22 Financial Results	2 Q3'22 Balance Sheet		
Net Loss from Continuing Operations of \$10.9 million	Total Assets of \$2.3 billion		
<ul> <li>Adjusted EBITDA of \$108.9 million<sup>(1)</sup></li> </ul>	Total Debt of \$2.0 billion <sup>(2)</sup>		
Continuing Operations Loss per Share of \$0.11	Total Cash of \$72.7 million		

### **Consolidated Key Financial Metrics**

(\$s in millions)

Quarter Over Quarter Results	Q3'21	Q2'22	Q3'22
Aviation Leasing	\$95.0	\$142.2	\$96.0
Aerospace Products	\$2.0	\$17.1	\$18.6
Corporate & Other	\$(4.8)	\$(8.6)	\$(5.7)
Adjusted EBITDA <sup>(1)</sup>	\$92.2	\$150.7	\$108.9
Continuing Operations	\$(15.3)	\$38.9	\$(10.9)
Discontinued Operations	\$(23.6)	\$(27.5)	\$(11.9)
Net (Loss) Income Attributable to Shareholders	\$(38.9)	\$11.4	\$(22.8)

Balance Sheet & Liquidity	September 30, 2022
Cash	\$72.7
Net Leasing Equipment	1,692.2
Other Assets	513.1
Total Assets	\$2,278.0
Total Debt	2,024.5
Total Equity	26.0
Total Debt + Total Equity	\$2,050.5

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1) This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure. 2) Net of \$30.9mm deferred financing costs

# **FTAI Segments and Financial Results**

1	Aviation Leasing	2	Aerospace Products
•	Aircraft Leasing	•	Modules
•	Engine Leasing	•	Jsed Serviceable Material
•	Asset Sales		MODULE FACIØRY

#### Q3'22 Key Segment Financial Metrics<sup>(1)</sup>

(\$s in millions) Aviation Leasing<sup>(3)</sup> Consolidated Aerospace Products **Corporate & Other** \$164.9 \$53.4 \$12.1 \$230.4 Revenue Adjusted EBITDA<sup>(2)</sup> \$96.0 \$18.6 \$108.9 \$(5.7) Net Income (Loss) Attributable to \$51.1 \$15.9 \$(77.9) \$(10.9) Shareholders

FORTRESS TRANSPORTATION & INFRASTRUCTURE

# **Aviation Leasing**

#### **Highlights & Key Metrics**

- Acquired \$37.3mm equipment (8 Engines & 1 Aircraft)
- \$85.5mm in proceeds for Asset Sales (19 Engines & 9 Aircraft/Airframes)
- Robust pipeline of \$311mm in-place LOIs opportunities<sup>(2)</sup>
- In-place LOI's for 6 new Aircraft leases<sup>(2)</sup>

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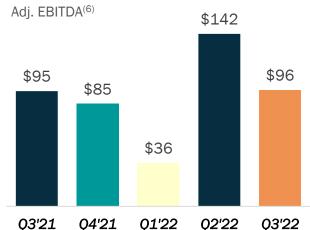
TRANSPORTATION

& INFRASTRUCTURE

As of September 30, 2022	Engines	Aircraft	Total
# Assets <sup>(1)</sup>	229	96	325
Net Leasing Equipment	\$696.7	\$862.9	\$1,559.6
Remaining Lease Term <sup>(3)</sup>	13	39	(n/a)
Utilization <sup>(4)</sup>	58.6%	83.1%	71.8%
Portfolio Composition	44.7%	55.3%	100.0%

#### **Historical Leasing Performance**

(\$s in millions) Statement of Operations	Q3'21	Q4'21	Q1'22	Q2'22	Q3'22
Total Revenue	\$86.2	\$82.9	\$70.7	\$82.4	\$164.8
Total Expenses	(\$42.6)	(\$65.5)	(\$216.7)	(\$45.4)	(\$112.9)
Other <sup>(5)</sup>	\$9.1	\$12.4	\$6.8	\$54.4	(\$0.8)
Net Income (Loss) Attributable to Shareholders	\$52.7	\$29.8	(\$139.2)	\$91.4	\$51.1
Adjusted EBITDA <sup>(6)</sup>	\$95.0	\$84.5	\$35.6	\$142.2	\$96.0



1) Asset count includes 12 aircraft and 19 engines in Russia and Ukraine that have been written-off.

2) In-place LOIs represent understandings and arrangements in place. There can be no assurance that we will be successful in acquiring any such assets or, if acquired, that they will generate returns meeting our expectations, or at all. Some of our committed investments and pipeline investments are subject to definitive documentation, agency consent and board approval. Committed investments and pipeline investments are subject to the weill complete any such investments or transactions.

3) Remaining Lease Term is based on the average remaining months for our aircraft and engine portfolios, weighted by the net asset value of the respective assets, which is gross asset value including lease intangibles, as applicable, net of accumulated depreciation, accumulated amortization and maintenance deposits, as applicable.

4) Utilization is based on the percent of days on-lease in the quarter weighted by the monthly average equity value of our aviation leasing equipment, excluding airframes.

5) Includes Total other income and Provision for income taxes.

6) This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure.

# **Aerospace Products**

#### **Highlights & Key Metrics**

- Generated \$18.6mm Adj. EBITDA<sup>(1)</sup> on \$53.4mm of Sales
- 111 modules transacted to date
- Over 20 customers transacted; significant repeat orders
  - o Strong backlog from airlines, lessors & MROs

Q3'22 Financial Quarter (\$s in millions)	Aerospace Products
Revenue	\$53.4
Adj. EBITDA <sup>(1)</sup>	\$18.6
Adj. EBITDA Margin % <sup>(2)</sup>	35%

#### Historical Aerospace Products Performance

(\$s in millions)										
Statement of Operations	Q3'21	Q4'21	Q1'22	Q2'22	Q3'22	Adj. EBITI	DA <sup>(1)</sup>			
Total Revenue	\$7.7	\$10.0	\$14.3	\$26.5	\$53.4		\$20		¢ 1 7	\$19
Total Expenses	(\$7.2)	(\$7.7)	(\$10.7)	(\$18.2)	(\$34.7)			\$13	\$17	
Other <sup>(3)</sup>	\$1.5	\$16.8	\$8.8	\$6.8	(\$2.9)					
Net Income (Loss) Attributable to Shareholders	\$2.0	\$19.1	\$12.4	\$15.1	\$15.8	\$2				
Adjusted EBITDA <sup>(1)</sup>	\$2.0	\$20.3	\$13.0	\$17.1	\$18.6	Q3'21	Q4'21	Q1'22	Q2'22	Q3'22



1) This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure.

2) Calculated as Adjusted EBITDA divided by total revenue

3) Includes Total other income and Provision for income taxes.

# **Corporate & Other**

#### **Highlights & Key Metrics**

- Greater number of on-hire days generated Offshore vessel revenue of \$12.1mm in Q3'22
- Partial paydown on 2025 Notes and full repayment of bridge loan and corporate revolver resulting in decreased interest expense in Q3'22
- "Other" included one-time loss of \$19.9mm from paydown of debt following spin transaction in Q3'22

Gross Corporate Debt <sup>(1)</sup> (\$s in millions)	Q2'22	Q3'22
Corporate Revolver	\$220.0	\$0.0
Corporate Bonds	\$2,250.0	\$2,050.0
Bridge Loans	\$340.0	\$0.0
Total Corporate Debt	\$2,810.0	\$2,050.0

#### **Historical Corporate & Other Performance**

(\$s in millions)

Adjusted EBITDA <sup>(3)</sup>	(\$4.7)	(\$3.4)	(\$3.6)	(\$8.6)	(\$5.7)	Q3'21	Q4'21	Q1'22	Q2'22	Q3'22
Net Loss Attributable to Shareholders									\$3	
Other <sup>(2)</sup>	(\$6.8)	(\$6.8)	(\$7.2)	(\$4.9)	(\$28.4)	\$5	\$5			
Total Expenses	(\$68.4)	(\$55.3)	(\$58.5)	(\$65.8)	(\$61.5)			\$7		
Total Revenue	\$5.2	\$5.3	\$6.7	\$3.1	\$12.1					ΨIZ
Statement of Operations	Q3'21	Q4'21	Q1'22	Q2'22	Q3'22	Offshore	Revenue			\$12

FORTRESS TRANSPORTATION & INFRASTRUCTURE 1) Excluding deferred financing costs and bond issuance premium & discount.

Includes Total other income, preferred dividends and Provision for income taxes.

3) This is a Non-GAAP measure. See Reconciliation of Non-GAAP Measures section in Appendix for a reconciliation to the most comparable GAAP measure.

# Illustrative 2023 Free Cashflow<sup>(1)</sup>

- Strong free cashflow position for acquisition activity
- Assumes approximately **~\$90 million** of engine maintenance capex for 2023:
  - Includes cost reductions from Module Factory swaps & recycling of Used Serviceable Material (USM)
  - Incremental efficiencies realized upon PMA approval in Q3 2023

Illustrative Free Cash	flow	Engine Maintena	ance		
(\$s in millions)	2023E	(\$s in millions)	2023E		
Adj. EBITDA	\$550	Average # of Engines	250		
Interest Payments	(\$130)				
Corporate G&A	(\$30)	W.A. Utilization Rate	65%		
Maintenance Capex <sup>(2)</sup>	(\$90)	Shop Visit Interval	5 Years		
Preferred Dividends	(\$28)	Average Cost per Shop Visit	\$2.75		
Total Available	\$272				
Current Annual Common Dividend	\$120	Maintenance Capex	\$90		



1) Forward looking statement. See "Disclaimers" at the beginning of the Presentation.

2) Illustrative economics on maintenance capex to maintain current engine portfolio. No further adjustment is needed for the aircraft portfolio, as Adj. EBITDA does not include cash collections for aircraft maintenance. These amounts are held as Maintenance Deposits on the balance sheet and used to maintain the aircraft throughout each lease term.

# **FTAI ESG Initiatives**

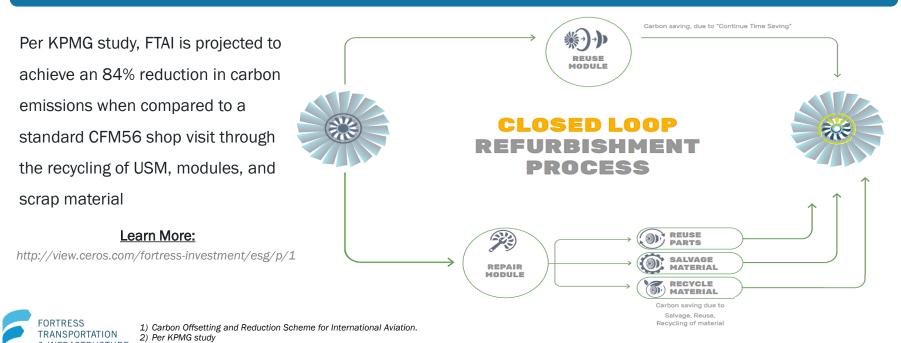
#### Environmental Dilemma: Jet Engine Maintenance

 On an annual basis CFM56 engine maintenance alone costs ~\$10 billion and burdens the environment by emitting 75,000 tons of CO2 and consuming 3,500 tons of material<sup>(2)</sup>.

#### Our Commitment and Program: FTAI ESG

- We are committed to minimizing our carbon footprint through sustainable jet engine maintenance. Below are our programs:
  - Closed Loop engine refurbishment process at The Module Factory™
  - FTAI and AAR jointly contribute on avg. 1% of all USM sales from the partnership to purchase verified carbon offsets (meet standards set by CORSIA<sup>(1)</sup>)

#### **Our Closed Loop Maintenance Process**



# **Appendix Pages**

Fortress Transportation and Infrastructure Investors LLC



# Appendix:

- Statement of Operations by Segment
- Comparative Statements of Operations
- Condensed Balance Sheet
- Reconciliation of Non-GAAP measures
- Glossary



Statement of Operations by Segment



For the Three Months Ended September 30, 2022								
(\$s in thousands)	Aviation Le	asing	Aerospace F	Products	Corporate a	nd Other	Тс	otal
Revenues								
Revenues	\$	164,848	\$	<mark>53,401</mark>	\$	12,116	\$	230,365
Expenses								
Operating expenses		10,533		3,491		13,369		27,393
Cost of sales		64,855		31,093		-		95,948
General and administrative		-		-		3,354		3,354
Acquisition and transaction expenses		247		15		2,586		2,848
Management fees and incentive allocation to affiliate		-		-		4		4
Depreciation and amortization		32,728		77		2,048		34,853
Asset impairment		4,495		-		-		4,495
Interest expense		-		-		40,171		40,171
Total expenses		112,858		34,676		61,532		209,066
Other expense								
Equity in losses of unconsolidated entities		(45)		(313)		-		(358)
Loss on extinguishment of debt		-		-		(19,861)		(19,861)
Other income (expense)		42		-		(1,080)		(1,038)
Total other expense		(3)		(313)		(20,941)		(21,257)
Net income (loss) from continuing operations before income taxes		51,987		18,412		(70,357)		42
Provision for income taxes		926		2,586		677		4,189
Net income (loss) from continuing operations		51,061		15,826		(71,034)		(4,147)
Less: Net loss attributable to non-controlling interests in consolidated subsidiaries from continuing operations		-		-		-		-
Less: Dividends on preferred shares						6,791		6,791
Net income (loss) attributable to shareholders from continuing operations	\$	51,061	\$	15,826	\$	(77,825)	\$	(10,938)
Adjusted EBITDA <sup>(1)</sup>	\$	95,994	\$	18,560	\$	(5,691)	\$	108,863



For the Three Months Ended September 30, 2021								
(\$s in thousands)	Aviation Lea	ising	Aerospace Pr	oducts	Corporate ar	nd Other	Tot	al
Revenues								
Revenues	\$	86,208	\$	7,730	\$	5,236	\$	99,174
Expenses								
Operating expenses		7,282		1,774		6,283		15,339
Cost of sales		-		5,367		-		5,367
General and administrative		-		-		3,679		3,679
Acquisition and transaction expenses		234		-		6,349		6,583
Management fees and incentive allocation to affiliate		-		-		16		16
Depreciation and amortization		34,181		40		2,016		36,237
Asset impairment		859		-		-		859
Interest expense				-		50,096		50,096
Total expenses		42,556		7,181		68,439		118,176
Other income								
Equity in losses of unconsolidated entities		-		(369)		-		(369)
Gain on sale of assets, net		10,961		1,724		-		12,685
Other expenses		(1,341)		-		-		(1,341)
Total other income		9,620		1,355		-		10,975
Net income (loss) from continuing operations before income taxes		53,272		1,904		(63,203)		(8,027)
Provision for (benefit from) income taxes		595		(110)		-		485
Net income (loss) from continuing operations		52,677		2,014		(63,203)		(8,512)
Less: Net loss attributable to non-controlling interests in consolidated subsidiaries from continuing operations		-		-		-		-
Less: Dividends on preferred shares		<u> </u>		<u> </u>		6,791		6,791
Net income (loss) attributable to shareholders from continuing operations	\$	52,677	\$	2,014	\$	(69,994)	\$	(15,303)
Adjusted EBITDA <sup>(1)</sup>	\$	94,990	\$	2,001	\$	(4,742)	\$	92,249



For the Nine Months Ended September 30, 2022								
(\$s in thousands)	Aviation Le	asing	Aerospace	Products	Corporate a	nd Other	Tot	al
Revenues								
Revenues	\$	317,994	\$	94,211	\$	21,915	\$	434,120
Expenses								
Operating expenses		72,135		8,094		27,968		108,197
Cost of sales		64,855		55,284		-		120,139
General and administrative		-		-		11,821		11,821
Acquisition and transaction expenses		624		15		7,701		8,340
Management fees and incentive allocation to affiliate		-		-		4		4
Depreciation and amortization		109,147		178		6,136		115,461
Asset impairment		128,171		-		-		128,171
Interest expense		-		-		132,197		132,197
Total expenses		374,932		63,571		185,827		624,330
Other income (expense)								
Equity in earnings (losses) of unconsolidated entities		753		(878)		-		(125)
Gain on sale of assets, net		61,371		18,562		-		79,933
Loss on extinguishment of debt		-		-		(19,861)		(19,861)
Other income (expenses)		245		-		(37)		208
Total other income (expense)		62,369		17,684		(19,898)		60,155
Net income (loss) from continuing operations before income taxes		5,431		48,324		(183,810)		(130,055)
Provision for income taxes		2,116		5,055		186		7,357
Net income (loss) from continuing operations		3,315		43,269		(183,996)		(137,412)
Less: Net loss attributable to non-controlling interests in consolidated subsidiaries from continuing operations		-		-		-		-
Less: Dividends on preferred shares		<u> </u>				20,373		20,373
Net income (loss) from continuing operations attributable to shareholders	\$	3,315	\$	43,269	\$	(204,369)	\$	(157,785)
Adjusted EBITDA <sup>(1)</sup>	\$	273,788	\$	48,685	\$	(17,915)	\$	304,558



For the Nine Months Ended September 30, 2021								
(\$s in thousands)	Aviation Le	asing	Aerospace F	Products	Corporate a	nd Other	Tot	al
Revenues								
Revenues	\$	215,198	\$	13,284	\$	8,870	\$	237,352
Expenses								
Operating expenses		14,177		3,519		16,495		34,191
Cost of sales		-		8,577		-		8,577
General and administrative		-		-		9,618		9,618
Acquisition and transaction expenses		804		-		11,822		12,626
Management fees and incentive allocation to affiliate		-		-		704		704
Depreciation and amortization		100,381		40		5,953		106,374
Asset impairment		3,048		-		-		3,048
Interest expense		-		-		115,598		115,598
Total expenses		118,410		12,136		160,190		290,736
Other income (expense)								
Equity in losses of unconsolidated entities		-		(1,050)		-		(1,050)
Gain on sale of assets, net		15,751		1,716		-		17,467
Loss on extinguishment of debt		-		-		(3,254)		(3,254)
Other expenses		(717)		-				(717)
Total other income (expense)		15,034		666		(3,254)		12,446
Net income (loss) from continuing operations before income taxes		111,822		1,814		(154,574)		(40,938)
Provision for income taxes		909		(11)		(74)		824
Net income (loss) from continuing operations		110,913		1,825		(154,500)		(41,762)
Less: Net loss attributable to non-controlling interests in consolidated		-		_		-		-
subsidiaries from continuing operations Less: Dividends on preferred shares		_		_		17,967		17,967
Net income (loss) from continuing operations attributable to shareholders	\$	110,913	\$	1,825	\$	(172,467)	\$	(59,729)
	Ψ	110,010	Ψ	1,020	Ψ	(12,701)	Ψ	(33,123)
Adjusted EBITDA <sup>(1)</sup>	\$	237,404	\$	1,998	\$	(17,947)	\$	221,455



**Comparative Statements of Operations** 



#### **Consolidated - Comparative Statements of Operations (unaudited)**

	Three Months Ended										
(\$s in thousands)	9/3	0/2021	12/3	31/2021	3/3	31/2022	6/3	0/2022	9/30	/2022	
Revenues											
Revenues	\$	99,174	\$	98,231	\$	91,691	\$	112,064	\$	230,365	
Expenses											
Operating expenses		15,339		25,424		61,799		19,005		27,393	
Cost of sales		5,367		5,731		9,050		15,141		95,948	
General and administrative		3,679		3,831		4,561		3,906		3,354	
Acquisition and transaction expenses		6,583		5,285		2,273		3,219		2,848	
Management fees and incentive allocation to affiliate		16		(21)		3		(3)		4	
Depreciation and amortization		36,237		41,366		41,305		39,303		34,853	
Asset impairment		859		7,415		122,790		886		4,495	
Interest expense		50,096		39,419		44,139		47,887		40,171	
Total expenses		118,176		128,450		285,920		129,344		209,066	
Other income (expense)											
Equity in (losses) earnings of unconsolidated entities		(369)		(353)		198		35		(358)	
Gain on sale of assets, net		12,685		31,548		16,288		63,645			
Loss on extinguishment of debt		-		-		-		-		(19,861)	
Other (expense) income		(1,341)		227		128		1,118		(1,038)	
Total other income (expense)		10,975		31,422		16,614		64,798		(21,257)	
Net (loss) income from continuing operations before income taxes		(8,027)		1,203		(177,615)		47,518		42	
Provision for income taxes		485		2,302		1,339		1,829		4,189	
Net (loss) income from continuing operations		(8,512)		(1,099)		(178,954)		45,689		(4,147	
Less: Dividends on preferred shares		6,791		6,791		6,791		6,791		6,792	
Net (loss) income attributable to shareholders	\$	(15,303)	\$	(7,890)	\$	(185,745)	\$	38,898	\$	(10,938	
Adjusted EBITDA <sup>(1)</sup>	\$	92,249	\$	101.373	\$	44,960	\$	150,735	\$	108,863	



#### Aviation Leasing - Comparative Statements of Operations (unaudited)

	Three Months Ended											
(\$s in thousands)	9/3	0/2021	12/	31/2021	3/3	1/2022	6/3	0/2022	9/30	)/2022		
Revenues												
Lease income	\$	40,392	\$	41,596	\$	33,847	\$	37,196	\$	40,273		
Maintenance revenue		40,252		41,056		36,732		39,932		35,507		
Finance lease income		439		462		111		102		119		
Asset sales revenue		-		-		-		-		85,488		
Other revenue		5,125		(191)		22		5,204		3,461		
Total revenues		86,208		82,923		70,712		82,434		164,848		
Expenses												
Operating expenses		7,282		18,580		54,472		7,130		10,533		
Cost of sales		-		-		-		-		64,855		
Acquisition and transaction expense		234		178		209		168		247		
Depreciation and amortization		34,181		39,297		39,228		37,191		32,728		
Asset impairment		859		7,415		122,790		886		4,495		
Total expenses		42,556		65,470		216,699		45,375		112,858		
Other income (expense)												
Equity in income of unconsolidated entities		-		-		552		246		(45)		
Gain (loss) on sale of assets, net		10,961		13,347		6,587		54,784		-		
Other income (expense)		(1,341)		190		165		38		42		
Total other income (expense)		9,620		13,537		7,304		55,068		(3)		
Net (loss) income from continuing operations before income taxes		53,272		30,990		(138,683)		92,127		51,987		
Provision for income taxes		595		1,164		475		715		926		
Net (loss) income from continuing operations		52,677		29,826		(139,158)		91,412		51,061		
Less: Net income attributable to non-controlling interests in consolidated subsidiaries		-		-						-		
Net income (loss) attributable to shareholders	\$	52,677	\$	29,826	\$	(139,158)	\$	91,412	\$	51,061		
Adjusted EBITDA <sup>(1)</sup>	\$	94,990	\$	84,509	\$	35,556	\$	142,238	\$	95,994		



#### Aerospace Products - Comparative Statements of Operations (unaudited)

	Three Months Ended										
(\$s in thousands)	9/30	/2021	12	2/31/2021	3/31/2022	6/30/2022	9/3	0/2022			
Revenues											
Aerospace products revenue	\$	7,730	\$	10,017	\$ 14,313	\$ \$ 26,497	\$	53,401			
Total revenues		7,730		10,017	14,313	26,497		53,401			
Expenses											
Operating expenses		1,774		1,910	1,623	2,980		3,491			
Cost of sales		5,367		5,731	9,050	15,141		31,093			
Acquisition and transaction expense		-		-				15			
Depreciation and amortization		40		26	34	67		77			
Total expenses		7,181		7,667	10,707	18,188		34,676			
Other income (expense)											
Equity in losses of unconsolidated entities		(369)		(353)	(354)	) (211)		(313)			
Gain on sale of assets, net		1,724		18,201	9,701	8,861		-			
Total other income (expense)		1,355		17,848	9,347	8,650		(313)			
Net income from continuing operations before income taxes		1,904		20,198	12,953	16,959		18,412			
(Benefit from) provision for income taxes		(110)		1,146	582	1,887		2,586			
Net income from continuing operations		2,014		19,052	12,371	. 15,072		15,826			
Less: Net income attributable to non-controlling interests in consolidated subsidiaries		-		-				-			
Net income attributable to shareholders	\$	2,014	\$	19,052	\$ 12,371	\$ 15,072	\$	15,826			
Adjusted EBITDA <sup>(1)</sup>	\$	2,001	\$	20,280	\$ 13,043	\$ \$ 17,082	\$	18,560			



#### **Corporate and Other - Comparative Statements of Operations (unaudited)**

	Three Months Ended											
(\$s in thousands)	9/3	30/2021	12	2/31/2021	3/3	31/2022	6/3	0/2022	9/3	0/2022		
Revenues												
Lease income	\$	2,386	\$	4,613	\$	5,367	\$	2,341	\$	9,806		
Other revenue		2,850		678		1,299		792		2,310		
Total revenues		5,236		5,291		6,666		3,133		12,116		
Expenses												
Operating expenses		6,283		4,934		5,704		8,895		13,369		
General and administrative		3,679		3,831		4,561		3,906		3,354		
Acquisition and transaction expense		6,349		5,107		2,064		3,051		2,586		
Management fees and incentive allocation to affiliate		16		(21)		3		(3)		4		
Depreciation and amortization		2,016		2,043		2,043		2,045		2,048		
Interest expense		50,096		39,419		44,139		47,887		40,171		
Total expenses		68,439		55,313		58,514		65,781		61,532		
Other income (expense)												
Loss on extinguishment of debt		-		-		-		-		(19,861)		
Other income (expense)		-		37		(37)		1,080		(1,080)		
Total other income (expense)		-		37		(37)		1,080		(20,941)		
Net loss from continuing operations before income taxes		(63,203)		(49,985)		(51,885)		(61,568)		(70,357)		
(Benefit from) provision for income taxes		-		(8)		282		(773)		677		
Net loss from continuing operations		(63,203)		(49,977)		(52,167)		(60,795)		(71,034)		
Dividends on preferred shares		6,791		6,791		6,791		6,791		6,791		
Net loss attributable to shareholders	\$	(69,994)	\$	(56,768)	\$	(58,958)	\$	(67,586)	\$	(77,825)		
Adjusted EBITDA <sup>(1)</sup>	\$	(4,742)	\$	(3,416)	\$	(3,639)	\$	(8,585)	\$	(5,691)		



# **Condensed Balance Sheets by Segment**



# **Condensed Balance Sheets by Segment**

	Consolidate	ed	(	Consolidated				
(\$s in thousands)	As of September 3	0, 2022	As of D	ecember	31, 2021			
Gross Property, Plant and Equipment (PP&E)	\$	48,476		\$	38,684			
Accumulated Depreciation on PP&E		(807)			(421)			
Net PP&E	\$	47,669		\$	38,263			
Gross Leasing Equipment		2,179,728			2,312,040			
Accumulated Depreciation on Leasing Equipment		(487,546)			(456,403)			
Net Leasing Equipment	\$	1,692,182	ę	6	1,855,637			
Intangible Assets		29,416			30,962			
Goodwill		_			_			
Assets of discontinued operations		_			2,442,301			
All Other Assets		508,718			496,691			
Total Assets	\$	2,277,985	5	6	<mark>4,863,854</mark>			
Debt		2,024,549			2,501,587			
Liabilities of discontinued operations		_			980,255			
All Other Liabilities		227,388			257,912			
Total Liabilities	\$	2,251,937		\$	3,739,754			
Shareholders' equity		25,524			1,124,292			
Non-controlling interest in equity of consolidated subsidiaries		524			(192)			
Total Equity	\$	26,048	5	\$	1,124,100			
Total Liabilities and Equity	\$	2,277,985		6	4,863,854			
rotar Elabilitios and Equity	Ψ	2,211,303			4,000,004			



**Reconciliation of Non-GAAP Measures** 



	 Fort	the Thr	ree Months End	ded Se	ptember 30, 2	022	
(\$s in thousands)	Aviation Leasing		erospace Products		oorate and Other		Total
Net income (loss) attributable to shareholders from continuing operations	\$ 51,061	\$	15,826	\$	(77,825)	\$	(10,938)
Add: Provision for income taxes	926		2,586		677		4,189
Add: Equity-based compensation expense	-		-		-		-
Add: Acquisition and transaction expenses	247		15		2,586		2,848
Add: Losses on the modification or extinguishment of debt and capital lease obligations	-		-		19,861		19,861
Add: Changes in fair value of non-hedge derivatives instruments	-		-		-		-
Add: Asset impairment charges	4,495		-		-		4,495
Add: Incentive allocations	-		-		-		-
Add: Depreciation & amortization expense (1)	39,204		77		2,048		41,329
Add: Interest expense and dividends on preferred shares	-		-		46,962		46,962
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities (2)	16		(257)		-		(241)
Less: Equity in earnings of unconsolidated entities	45		313		-		358
Less: Non-controlling interest share of Adjusted EBITDA	-		-		-		-
Adjusted EBITDA	\$ 95,994	\$	18,560	\$	(5,691)	\$	108,863

#### For the Three Months Ended September 30, 2021

(\$s in thousands)	Aviation Aerospace Leasing Products		Corporate and Other		Total	
Net income (loss) attributable to shareholders from continuing operations	\$	52,677	\$ 2,014	\$	(69,994)	\$ (15,303)
Add: Provision for (benefit from) income taxes		595	(110)		-	485
Add: Equity-based compensation expense		-	-		-	-
Add: Acquisition and transaction expenses		234	-		6,349	6,583
Add: Losses on the modification or extinguishment of debt and capital lease obligations		-	-		-	-
Add: Changes in fair value of non-hedge derivatives instruments		-	-		-	-
Add: Asset impairment charges		859	-		-	859
Add: Incentive allocations		-	-		-	-
Add: Depreciation & amortization expense (1)		40,625	40		2,016	42,681
Add: Interest expense and dividends on preferred shares		-	-		56,887	56,887
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities (2)		-	(312)		-	(312)
Less: Equity in earnings of unconsolidated entities		-	369		-	369
Less: Non-controlling interest share of Adjusted EBITDA		-	-		-	-
Adjusted EBITDA	\$	94,990	\$ 2,001	\$	(4,742)	\$ 92,249



	For the Nine Months Ended September 30, 2							2022			
(\$s in thousands)		Aviation Leasing		Aerospace Products				Corporate and Other		Total	
Net income (loss) attributable to shareholders from continuing operations	\$	\$ 3,315		\$ 43,269		\$ 43,269		(204,369)	\$	(157,785)	
Add: Provision for income taxes		2,116		5,055		186		7,357			
Add: Equity-based compensation expense		-		-		-		-			
Add: Acquisition and transaction expenses		624		15		7,701		8,340			
Add: Losses on the modification or extinguishment of debt and capital lease obligations		-		-		19,861		19,861			
Add: Changes in fair value of non-hedge derivatives instruments		-		-		-		-			
Add: Asset impairment charges		128,171		-		-		128,171			
Add: Incentive allocations		-		-		-		-			
Add: Depreciation & amortization expense (1)		139,440		178		6,136		145,754			
Add: Interest expense and dividends on preferred shares		-		-		152,570		152,570			
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities (2)		875		(710)		-		165			
Less: Equity in earnings of unconsolidated entities		(753)		878		-		125			
Less: Non-controlling interest share of Adjusted EBITDA		-		-		-		-			
Adjusted EBITDA	\$	273,788	\$	48,685	\$	(17,915)	\$	304,558			

#### For the Nine Months Ended September 30, 2021

(\$s in thousands)	Aviation Leasing		Aerospace Products		Corporate and Other		Total
Net income (loss) attributable to shareholders from continuing operations	\$	110,913	\$	1,825	\$	(172,467)	\$ (59,729)
Add: Provision for (benefit from) income taxes		909		(11)		(74)	824
Add: Equity-based compensation expense		-		-		-	-
Add: Acquisition and transaction expenses		804		-		11,822	12,626
Add: Losses on the modification or extinguishment of debt and capital lease obligations		-		-		3,254	3,254
Add: Changes in fair value of non-hedge derivatives instruments		-		-		-	-
Add: Asset impairment charges		3,048		-		-	3,048
Add: Incentive allocations		-		-		-	-
Add: Depreciation & amortization expense (1)		121,730		40		5,953	127,723
Add: Interest expense and dividends on preferred shares		-		-		133,565	133,565
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities (2)		-		(906)		-	(906)
Less: Equity in earnings of unconsolidated entities		-		1,050		-	1,050
Less: Non-controlling interest share of Adjusted EBITDA		-		-		-	-
Adjusted EBITDA	\$	237,404	\$	1,998	\$	(17,947)	\$ 221,455



	For the Three Months Ended June 30, 202							22			
(\$s in thousands)		Aviation Aerospace Leasing Products		Corporate and Other			Total				
Net income (loss) attributable to shareholders from continuing operations	\$	91,412	\$	15,072	\$	(67,586)	\$	38,898			
Add: Provision for (benefit from) income taxes		715		1,887		(773)		1,829			
Add: Equity-based compensation expense		-		-		-		-			
Add: Acquisition and transaction expenses		168		-		3,051		3,219			
Add: Losses on the modification or extinguishment of debt and capital lease obligations		-		-		-		-			
Add: Changes in fair value of non-hedge derivatives instruments		-		-		-		-			
Add: Asset impairment charges		886		-		-		886			
Add: Incentive allocations		-		-		-		-			
Add: Depreciation & amortization expense (1)		48,996		67		2,045		51,108			
Add: Interest expense and dividends on preferred shares		-		-		54,678		54,678			
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities (2)		307		(155)		-		152			
Less: Equity in losses (earnings) of unconsolidated entities		(246)		211		-		(35)			
Less: Non-controlling interest share of Adjusted EBITDA		-		-		-		-			
Adjusted EBITDA	\$	142,238	\$	17,082	\$	(8,585)	\$	150,735			

#### For the Three Months Ended March 31, 2022

	Aviation Aerospace				Corr	oroto and	
(\$s in thousands)	Leasing		Products		Corporate and Other		Total
Net (loss) income attributable to shareholders from continuing operations	\$	(139,158)	\$	12,371	\$	(58,958)	\$ (185,745)
Add: Provision for income taxes		475		582		282	1,339
Add: Equity-based compensation expense		-		-		-	-
Add: Acquisition and transaction expenses		209		-		2,064	2,273
Add: Losses on the modification or extinguishment of debt and capital lease obligations		-		-		-	-
Add: Changes in fair value of non-hedge derivatives instruments		-		-		-	-
Add: Asset impairment charges		122,790		-		-	122,790
Add: Incentive allocations		-		-		-	-
Add: Depreciation & amortization expense (1)		51,240		34		2,043	53,317
Add: Interest expense and dividends on preferred shares		-		-		50,930	50,930
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities (2)		552		(298)		-	254
Less: Equity in (earnings) losses of unconsolidated entities		(552)		354		-	(198)
Less: Non-controlling interest share of Adjusted EBITDA		-		-		-	-
Adjusted EBITDA	\$	35,556	\$	13,043	\$	(3,639)	\$ 44,960



		For	021				
(\$s in thousands)	Aviation Aerospace Leasing Products		Corporate and Other			Total	
Net income (loss) attributable to shareholders from continuing operations	\$	29,826	\$ 19,052	\$	(56,768)	\$	(7,890)
Add: Provision for (benefit from) income taxes		1,164	1,146		(8)		2,302
Add: Equity-based compensation expense		-	-		-		-
Add: Acquisition and transaction expenses		178	-		5,107		5,285
Add: Losses on the modification or extinguishment of debt and capital lease obligations		-	-		-		-
Add: Changes in fair value of non-hedge derivatives instruments		-	-		-		-
Add: Asset impairment charges		7,415	-		-		7,415
Add: Incentive allocations		-	-		-		-
Add: Depreciation & amortization expense (1)		45,926	26		2,043		47,995
Add: Interest expense and dividends on preferred shares		-	-		46,210		46,210
Add: Pro-rata share of Adjusted EBITDA from unconsolidated entities (2)		-	(297)		-		(297)
Less: Equity in losses of unconsolidated entities		-	353		-		353
Less: Non-controlling interest share of Adjusted EBITDA		-	-		-		-
Adjusted EBITDA	\$	84,509	\$ 20,280	\$	(3,416)	\$	101,373



#### Notes to Non-GAAP reconciliations - Adjusted EBITDA

(\$s in thousands)

(1) Total

Includes the following items for the three months ended September 30, 2022 and 2021: (i) depreciation and amortization expense of \$34,853 and \$36,237, (ii) lease intangible amortization of \$3,291 and \$1,266 and (iii) amortization for lease incentives of \$3,185 and \$5,178, respectively.

Includes the following items for the nine months ended September 30, 2022 and 2021: (i) depreciation and amortization expense of \$115,461 and \$106,374, (ii) lease intangible amortization of \$10,259 and \$3,216 and (iii) amortization for lease incentives of \$20,034 and \$18,133, respectively.

Includes the following items for the three months ended June 30, 2022, March 31, 2022 and December 31, 2021: (i) depreciation and amortization expense of \$39,303, \$41,305 and \$41,366, (ii) lease intangible amortization of \$3,310, \$3,658 and \$1,777 and (iii) amortization for lease incentives of \$8,495, \$8,354 and \$4,852, respectively.

#### Aviation Leasing

Includes the following items for the three months ended September 30, 2022 and 2021: (i) depreciation expense of \$32,728 and \$34,181, (ii) lease intangible amortization of \$3,291 and \$1,266 and (iii) amortization for lease incentives of \$3,185 and \$5,178, respectively.

Includes the following items for the nine months ended September 30, 2022 and 2021: (i) depreciation expense of \$109,147 and \$100,381, (ii) lease intangible amortization of \$10,259 and \$3,216 and (iii) amortization for lease incentives of \$20,034 and \$18,133, respectively.

Includes the following items for the three months ended June 30, 2022, March 31, 2022 and December 31, 2021: (i) depreciation and amortization expense of \$37,191, \$39,228 and \$39,297, (ii) lease intangible amortization of \$3,310, \$3,658 and \$1,777 and (iii) amortization for lease incentives of \$8,495, \$8,354 and \$4,852, respectively.



#### Notes to Non-GAAP reconciliations - Adjusted EBITDA

(\$s in thousands)

(2) Total

Includes the following items for the three months ended September 30, 2022 and 2021: (i) net loss of \$358 and \$369 and (ii) depreciation and amortization expense of \$117 and \$57, respectively.

Includes the following items for the nine months ended September 30, 2022 and 2021: (i) net loss of \$125 and \$1,050 and (ii) depreciation and amortization expense of \$290 and \$144, respectively.

Includes the following items for three months ended June 30, 2022, March 31, 2022 and December 31, 2021: (i) net income of \$35, \$198 and net loss of \$353 and (ii) depreciation and amortization of \$117, \$56 and \$56, respectively.

#### Aviation Leasing

Includes the following items for the three and nine months ended September 30, 2022: (i) net loss of \$45 and net income of \$753 and (ii) depreciation and amortization of \$61 and \$122, respectively.

Includes the following items for three months ended June 30, 2022 and March 31, 2022: (i) net income of \$246 and \$552 and (ii) depreciation and amortization of \$61 and \$0, respectively.

#### Aerospace Products

Includes the following items for the three months ended September 30, 2022 and 2021: (i) net loss of \$313 and \$369 and (ii) depreciation and amortization of \$56 and \$57, respectively.

Includes the following items for the nine months ended September 30, 2022 and 2021: (i) net loss of \$878 and \$1,050 and (ii) depreciation and amortization of \$168 and \$144, respectively.

Includes the following items for three months ended June 30, 2022, March 31, 2022 and December 31, 2021: (i) net loss of \$211, \$354 and \$353 and (ii) depreciation and amortization of \$56, \$56 and \$56, respectively.



# Glossary

#### Adjusted EBITDA

The Chief Operating Decision Maker ("CODM") utilizes Adjusted EBITDA as the key performance measure. This performance measure provides the CODM with the information necessary to assess operational performance, as well as make resource and allocation decisions.

Adjusted EBITDA is defined as net income attributable to shareholders, adjusted (a) to exclude the impact of provision for income taxes, equity-based compensation expense, acquisition and transaction expenses, losses on the modification or extinguishment of debt and capital lease obligations, changes in fair value of non-hedge derivative instruments, asset impairment charges, incentive allocations, depreciation and amortization expense, interest expense and dividends on preferred shares (b) to include the impact of our pro-rata share of Adjusted EBITDA from unconsolidated entities, and (c) to exclude the impact of equity in earnings of unconsolidated entities and the non-controlling share of Adjusted EBITDA.

#### Adjusted EPS

EPS is calculated as Net Income divided by Weighted Average Common Shares Outstanding.

