Fortress Transportation and Infrastructure Investors LLC

Jefferies Virtual Industrial Conference August 6, 2020



FORTRESS TRANSPORTATION & INFRASTRUCTURE

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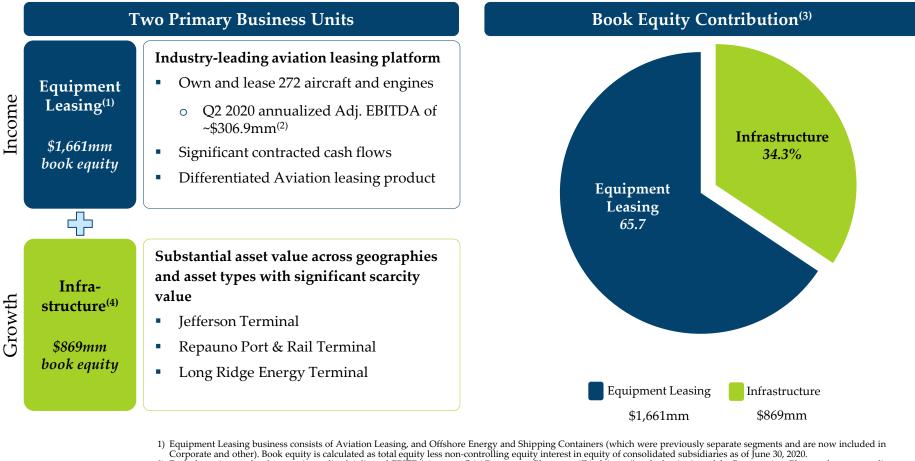
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## **FTAI Overview**

- Owns and acquires *high quality* transportation equipment and infrastructure assets
- Diversified portfolio across the aviation, energy, port and rail sectors
- Combine *income* & growth through a mix of equipment & infrastructure



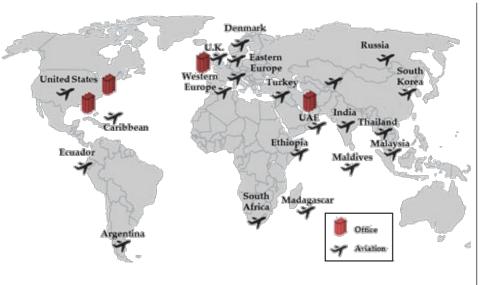
2) Excludes gain on sale of assets; Annualized Adjusted EBITDA is a non-GAAP measure. Please see "Disclaimers" at the beginning of the Presentation. Please refer to appendix slide "Aviation Annualized Adj. EBITDA and Net Income Reconciliation" included in the Company's Q2 2020 Earnings Supplement, posted on the Company's website for more detail.



- 3) Excludes non-controlling equity interest and Corporate.
- 4) Infrastructure business consists of Jefferson Terminal, Ports & Terminals and rail car cleaning assets (which are now included in Corporate and Other). Book equity is calculated as total equity less non-controlling equity interest in equity of consolidated subsidiaries as of June 30, 2020.

# Aviation: A Differentiated Model – Engines the Key!<sup>(1)</sup>

### Engines and Aircraft for Dividend Coverage



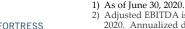
#### Aviation Leasing

- 80 passenger aircraft
- **192** commercial jet engines
- Shareholders' equity of \$1.5 billion



- Engine leasing core competency
- Annualized Adjusted EBITDA Return on Equity<sup>(2)</sup> of 21.3%
- No debt on portfolio
- Team, capital structure, focus = sustainable advantage – becoming a brand





RANSPORTATION

RASTRUCTURE

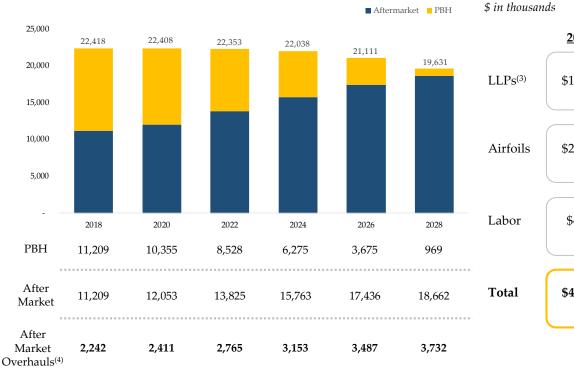
2) Adjusted EBITDA is a non-GAAP measure. Annualized Adjusted EBITDA is Annualized Adjusted EBITDA Return on Equity excluding gain on sale of assets, for Q2 2020. Annualized data is presented for illustrative purposes only, and should not be considered indicative of future performance or actual results for any period. Please refer to the Aviation Leasing Historical Returns and Reconciliation of Non-GAAP Measures sections, included in the Appendix of the Company's Q2 2020 Earnings Supplement posted on the Company's website, for a reconciliation to the most comparable GAAP measure.

# CFM56-5B/7B Engine Market Overview and Opportunity

Largest engine market ever with ~22,000 engines<sup>(1)</sup>

5B/7B Engine Market<sup>(1)</sup>

- o In 10 years over 90% of current engines will exit their initial PBH contracts
- o Cost of CFM56-5B/7B engine shop visits expected to double in 10 years
- FTAI has the potential to generate *meaningful EBITDA contribution* per shop visit<sup>(2)</sup>



#### Average After Market Shop Visit Cost<sup>(1)</sup>

	<u>2018</u>	<u>2020</u>	<u>2022</u>	<u>2024</u>	<u>2026</u>	<u>2028</u>
2Ps <sup>(3)</sup>	\$1,814	\$2,065	\$2,350	\$2,676	\$3,047	\$3,469
rfoils	\$2,646	\$3,001	\$3,404	\$3,861	\$4,379	\$4,967
bor	\$445	\$467	\$490	\$514	\$539	\$565
otal	\$4,905	\$5,533	\$6,244	\$7,051	\$7,965	\$9,001

1) Per 2017 MBA aviation report.

RESS 2) Based on management's estimates. Actuals may vary. SPORTATION 3) Life Limited Parts.

(FRASTRUCTURE 4) Estimated annual after market overhauls; assumes 5 year mean time between removal ("MTBR") of after market engines.

## **Existing Infrastructure Investments**

#### Assets with multiple growth avenues



### Jefferson Terminal

- Terminal in Beaumont, Texas, one of North America's largest crude oil refining regions
  - Currently handles crude for local refiners and international markets as well as refined products for Mexico
  - Local refineries have 2.2 million BPD of refining capacity and are in the process of expanding to 2.5 million BPD.
- Connectivity to three Class I railroads
  - Union Pacific
  - BNSF Railway
  - Kansas City Southern Railway
- Sole handler of liquid hydrocarbons in Beaumont



# **Additional Infrastructure Opportunities**

#### Assets under development



#### Repauno Port

- 1,630 acre deep-water seaport and logistics hub
- On the Delaware River near Philadelphia
- Active industrial market
  - Liquid storage logistics and warehouse facility
  - Water Depth: 40'
  - Rail connectivity to Conrail
  - Access to I-295 / I-95



#### Long Ridge Energy Terminal

- 1,660 acre industrial port and rail facility
- Heart of the Marcellus and Utica
  - Currently dry bulk storage and logistics facility
- Existing site infrastructure, connectivity, and access to low-price gas
- Permitting completed on 485 MW gas-fired power plant
- Potential for NGL logistical facility and integration with Repauno



# **Capital Structure & Financing Strategy**

- Conservative approach to leverage
  - o Leverage of approximately 56.1%<sup>(1)</sup> of total capital
- Total book value attributable to FTAI common shareholders is approximately \$1.0 billion, or \$12.01 per common share<sup>(2)</sup>

(\$s in millions)	June 30, 2020
Cash & Cash Equivalents	\$50.9
Total Debt <sup>(3)</sup>	\$1,602.3
Shareholders' Equity	\$1,027.8
Preferred Equity	\$194.9
Non-controlling Interest	\$28.8
Total Equity	\$1,251.5
Total Capitalization	\$2,853.8
Debt/Total Capital	56.1%

FORTRESS1) As of June 30, 2020.TRANSPORTATION2) Book value per share calculation based on \$1,027.8mm Shareholders' Equity divided by 85.6mm common shares outstanding at June 30, 2020.& INFRASTRUCTURE3) Total debt is net of approximately \$25.2mm of deferred financing costs; gross debt outstanding was \$1,627.5mm at June 30, 2020.

## FTAI: Summary<sup>(1)</sup>

- 1. Aviation: Growing portfolio generating significant contracted cash flow to cover dividend.
- 2. Infrastructure: Attractive, well located, North American port and railroad terminals with multiple opportunities to grow over many years.<sup>(2)</sup>

	2020 Dividend Yield Sensitivity				Book Value Multiple Sensitivity		
	8.50%	7.50%	6.50%		1.25x	1.50x	1.75x
Implied Stock Price	\$15.53	\$17.60	\$20.31	Implied Stock Price	\$15.01	\$18.01	\$21.01
% Change <sup>(3)</sup>	4%	18%	36%	% Change <sup>(3)</sup>	1%	21%	41%

Valuation



### (1) As of August 4, 2020, using latest published numbers. For illustrative purposes only. This presentation does not constitute a recommendation or offer to purchase or sell shares of FTAI. Please see "Disclaimers" at the beginning of this presentation.



- (2) See "Disclaimers" at the beginning of the Presentation.
- (3) Compared against the August 3, 2020 stock price of \$14.89.